**6th International Megaprojects Workshop: Theory meets Practice**

Call for Papers and Presentations

One Belt, One road, Emerging Markets, and Megaprojects

Tongji University, Shanghai, China

October 25-26, 2018

The 6th *International Megaprojects Workshop: Theory meets Practice* will be hosted by the School of Economics and Management and the Research Institute of Complex Engineering & Management, Tongji University, in collaboration with the Harbin Institute of Technology, Nanjing University, Huazhong University of Science and Technology, and Shanghai Jiaotong University.

The megaprojects workshop brings together leading scholars and practitioners to present, discuss and advance our empirical and conceptual understanding of megaprojects as a complex public-private form of organizing to plan, design and produce large-scale, capital-intensive infrastructure and achieve collective system-level goals. The aim of the workshop series is to create a forum that allows established and emerging scholars to present their arguments, interact with other scholars with proximate interests, explore whether insights from one context extend into other settings, and debate the latest claims and trends in research grounded in megaprojects.

As the workshop seeks to connect theory with practice, we encourage presentations that combine theoretically-informed studies and phenomena-driven research. For the 6th workshop, we particularly welcome presentations that examine megaprojects in emerging economies—contexts where the legal systems, markets, and other institutions are transitioning towards new paradigms. We know that infrastructure gaps increase transactions costs, reduces productivity, and discourage foreign direct investment in emerging markets. Yet, we still know very little how emerging markets as a socio-economic context shape megaproject organizing, performance, and innovation. Potential topics thus include, but are not limited to:

* What are key challenges in managing megaproject organizations?
* What are the different architectural choices for designing public, private, and hybrid forms of megaproject organizations?
* What drives high-performing megaprojects?
* How can we assess value creation and appropriation in megaproject organizations?
* How do megaproject stakeholders and management influence value creation and distribution?
* How can project leaders transfer lessons across megaprojects and into their organizations?
* What collaboration models and capabilities enhance megaproject innovation?
* Which design principles guide megaproject evolution from planning through implementation?
* How does context shape megaproject organizational design choices and performance?
* How can megaproject organizations contribute to the grand challenges of our time, e.g., climate change, poverty alleviation, sustainable development, inequality, population growth?
* What are the opportunities and challenges for megaproject management and organizing that are associated with China’s *One, Belt, One Road Policy*

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In additional to research papers, the workshop seeks to engage with project leaders and policymakers in order to understand and discuss contemporaneous managerial and governance challenges and opportunities that they face. Related to this, it is our pleasure to announce as our keynote speaker, Witold (Vit) Jerzy Henisz, Deloitte & Touche Professor of Management in Honor of Russell E. Palmer, former Managing Partner, The Wharton School, University of Pennsylvania Professor Henisz will participate in a roundtable to debate China’s One Belt, One Road Policy as shown in the brief outline of the preliminary structure of the workshop:

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| ***Thursday, 25th October*** |
| Opening ceremony | Welcome addresses (??, Prof.Andrew Davies, Chongqing Guo) |
| Key-note speech  | Professor Vit Henisz, The Wharton School, University of Pennsylvania  |
| Morning Session  | Megaproject planning (various participants)  |
| *lunch* |
| Afternoon Session | Megaproject Delivery ( various participants) |
| Roundtable  | *One Belt One Road* Initiative (Professor Henisz, Professor Gil, ??) |
| *dinner* |
| ***Friday, 26th October*** |
| Morning Session | Megaprojects in Emerging Markets (various participants) |
| Closing session | Taking Stock. Megaprojects workshops in 2019 , 2020, and 2021 |
| *lunch* |
| Optional Site Visit | Shanghai centre, world's second-tallest building, hosted by the Shanghai City government  |

Please do not hesitate to submit an expression of interest in participating and presenting your work to **Ting WANG** wangting2016@tongji.edu.cn  before **March 1st 2018** (through an extended abstract or a draft paper). Authors will be notified whether their papers have been accepted for the Workshop by **April 1st, 2018.** The 6th International Megaprojects Workshop is sponsored by the National Natural Science Foundation of China, and therefore the participation for accepted speakers does not carry registration fees. Opportunities to leverage the best papers into a special issue on Megaprojects and Emerging Markets to be published by IEEE Transactions on Engineering Management or by ??? are a possibility conditional on the quality of the submissions.

We look forward to welcoming you in Shanghai in October 2018!

**Scientific Committee:**

**Andrew DAVIES**, Professor of the Management of Projects, University College London, UK

**Nuno GIL**, Professor of New Infrastructure Development, Manchester Business School, UK

**ChongQing GUO**, Academician, School of Economics and Management, Tongji University, China

**Young Hoon KWAK**, Professor in the Department of Decision Sciences, George Washington University School of Business, Washington, D.C., USA

**Yun LE**, Professor of School of Economics and Management, Tongji University, China

**Ray LEVITT**, Kumagai Professor in Engineering, Emeritus recalled to Active Duty, Stanford University, USA

**Peter LOVE**, John Curtin Distinguished Professor, Curtin University, Australia

**Andrea PRENCIPE**, Professor of Organization and Innovation, LUISS Guido Carli University, Italy

**ZhaoHan SHENG**, Professor of School Management and Engineering, Nanjing University, China

**Shi AN**, Professor of School of Transport Science and Engineering, Harbin Institute of Technology, China

**HongWei WANG**, Professor of School of Automation, Huazhong University of Science and Technology, Executive Co-Editor-in-Chief, FEM,China

**SaiXing ZENG,** Professor of ANTAI College of Economics and Management, Shanghai Jiaotong University, China

**Local Organizing Committee**

**YongKui LI**, Professor of School of Economics and Management, Tongji University, China

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**JingYuan WAN,** Ph.D candidate, School of Economics and Management, Tongji University, China

**Ting WANG**, Ph.D candidate, School of Economics and Management, Tongji University, China

**Workshop fees:**

* Chinese attendee: RMB 2000, and transportation costs & accommodation not included.
* Non-Chinese attendee: US $300, and transportation costs & accommodation not included.

**Key Local Contact:**

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